

Parks, Trails & Open Space Master Plan





- Current Master Plan was completed in 1997 and called for an update in 2005
- Capital Improvement Program sunset in 2010
- City Council funded concurrent PTOS MP update and Parks, Landscape & Lighting Assessment District update.
- PTOS MP includes most of the infrastructure that would be included in a Parks, Landscape
 & Lighting Assessment District

FINAL BENICIA PARKS, TRAILS AND OPEN SPACE MASTER PLAN



















PREPARED FOR THE CITY OF BENICIA PARKS AND COMMUNITY SERVICES DEPARTMENT

Prepared by

EDAW, Inc.

July, 1997



Prior City Council Direction

- July 2019 City Council identified the update of the Landscape & Lighting Assessment District and associated Parks, Trails & Open Space Master Plan as a priority in the FY 2019-20 Work Plan
- September 2019 Study Session City Council unanimously directed staff to return with information regarding the formation of a Citywide Parks, Landscape and Lighting Assessment District, with a concurrent update of the City's 1997 Parks, Trails & Open Space Master Plan.
- January 2020 City Council allocated funding for formation of a Citywide Parks, Landscape Lighting Assessment District and an update of the 1997 Parks, Trails & Open Space Master Plan.
- October 2020 City Council approved a consultant agreement for the Parks, Trails & Open Space Master Plan update.



The Consultant Team











Existing
Conditions
Analysis

January - April 2021 Public Outreach & Engagement

March 2021

March 2022

Update Goals, Objectives & Policies from 1997 PTOS MP

> March 2022

Priority Rankings & Capital Improvement Plan

March – June 2022

Funding Strategies

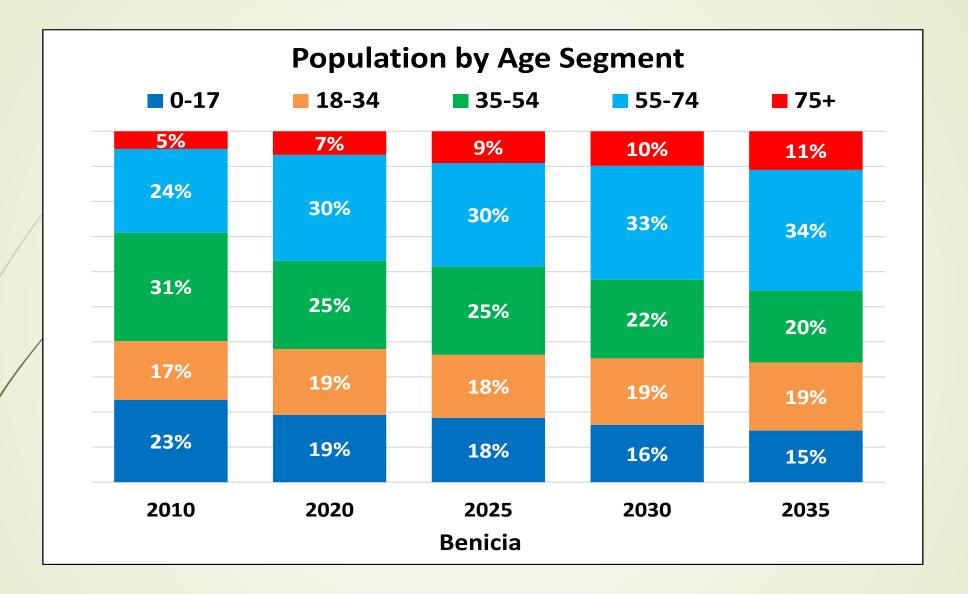
June – July 2022 Draft & Final Master Plan

July – October 2022

MASTER PLAN PROCESS











POPULATION:

- > 27,609 residents in 2020
- > 0.22% Avg Annual Growth since 2010
- > 28,937 residents in 2035

RACE/ETHNICITY

- > 68% White
- > 13% Asian
- > 8% Two or More Races
- > 6% Black / African American
- > 5% Other
- > 15% Hispanic / Latino





AGE

- > Median age: 45.4
- > Largest age segment: 55+
- ➤ Continued growth of 55+ through 2035

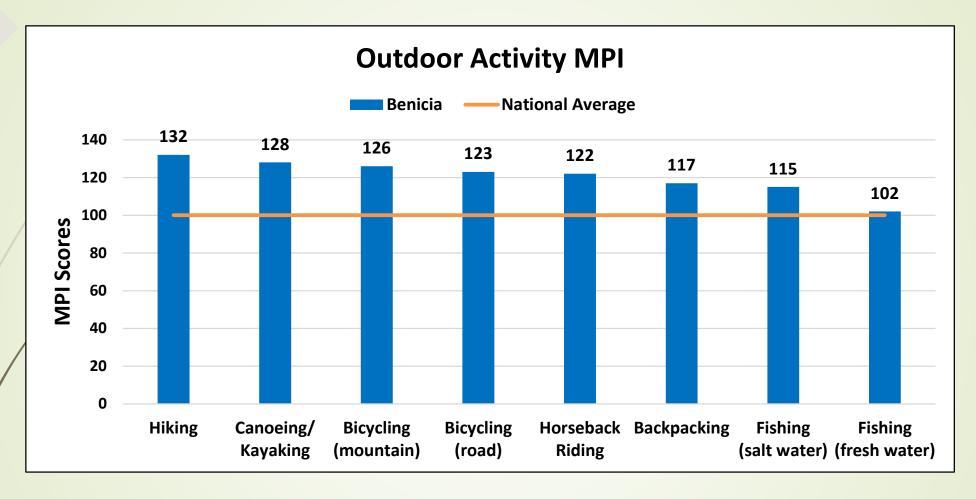
INCOME

- ➤ Median household income: \$109,854
- > Per capita income: \$55,530



| Top 6 National Participatory Trends By 5-Year Trend | | | | | | | |
|---|--------------------------------------|----------------------------------|-------------------------------|-----------------------------------|--------------|--|--|
| Activity | Participation Levels | | | % Change | | | |
| Activity | 2014 | 2018 | 2019 | 5-Year Trend | 1-Year Trend | | |
| Bicycle (BMX) | 2,350 | 3,439 | 3,648 | 55.2% | 6.1% | | |
| Trail Running | 7,531 | 10,010 | 10,997 | 46.0% | 9.9% | | |
| Pickleball | 2,462 | 3,301 | 3,460 | 40.5% | 4.8% | | |
| Hiking (Day) | 36,222 | 47,860 | 49,697 | 37.2% | 3.8% | | |
| Stand-Up Paddling | 2,751 | 3,453 | 3,562 | 29.5% | 3.2% | | |
| Kayaking (Recreational) | 8,855 | 11,017 | 11,382 | 28.5% | 3.3% | | |
| NOTE: Participants are in 000's for the US population ages 6 and over | | | | | | | |
| Legend: | Large Increase (greater than 25%) | Moderate Increase (0% to 25%) | Moderate Decrease (0% to 25%) | Large Decrease (less than 25%) | | | |







EXISTING CONDITIONS ANALYSIS





EXISTING CONDITIONS ANALYSIS







PARK ASSESSMENT PROCESS & OVERVIEW

WHAT WE ASSESSED:

EXAMPLE ASSESSMENT SCORES:

*SCORES DERIVED FROM AN AVERAGE OF SUBCATEGORIES

ACCESS & CONNECTIVITY

Adjacent trails or trailheads, street crossings, sidewalks, park circulation, signage, general accessibility

CONDITION & FUNCTIONALITY

Individual amenities, tree canopy, other vegetation types and appearance, state of paved surfaces, lighting and furniture

SAFETY & COMFORT

Visibility/ sightlines, active use, lighting, evidence of misuse, ease of navigation, road adjacency, any physical hazards, edges of slopes

MAINTENANCE

Concerns for the continued success of park

TRAILS

Existing connectivity and suitability for future trail development

ADDITIONAL OBSERVATIONS

| ALVAREZ PARK (9TH STREET) | |
|---|------|
| ACCESS & CONNECTIVITY SCORE: Park is integrated into walkable neighborhood, but back- yard adjacency may cause problems with neighbors | 3.33 |
| CONDITION & FUNCTIONALITY SCORE: Diversity of program is strong, but amenities are aging and paving is in poor condition | 3.14 |
| SAFETY & COMFORT SCORE: Open sightlines across park, but steep edge conditions are a hazard | 4.10 |
| MAINTENANCE SCORE: Vegetation is well maintained, bathrooms are clean, surfaces need to be addressed | 3.5 |
| TRAILS SCORE: Strong connectivity to Bay Trail and other regional trails, but poor signage and poor surfacing | 2.8 |



SITE ASSESSMENTS: PRIMARY TAKEAWAYS

WHAT'S WORKING IN BENICIA PARKS?

- RECENT PLAYGROUND IMPROVEMENTS
- CLEAN BATHROOMS WITH SOAP
- GOOD CONNECTIVITY TO PARKS ON SIDEWALKS AND TRAILS
- APPEAR WELL USED
- ATHLETIC FIELD CONDITION
- CULTURAL RESOURCES













Jack London Park









SITE ASSESSMENTS: PRIMARY TAKEAWAYS

WHAT'S NOT WORKING IN BENICIA PARKS?



- NEIGHBOR ADJACENCY
- UNNECESSARY AREAS OF GRASS
- INSUFFICIENT AND OR IMPROPER TREES
- FURNISHING PLACEMENT AND CONDITION
- WATERFRONT PARK CONDITION VS LEVEL OF USE
- SLR AND EROSION (BEACH AND BLUFF)
- PATH PAVING NEED NEEDS REPLACEMENT
- SIGNAGE AND WAYFINDING









Willow Glen Park

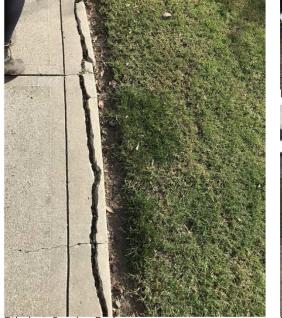
9th Street Park













Matthew Turner Park (12th Street)



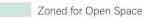






LIST OF PARKS





——— City of Benicia Boundary

Street End Parks

- 01 Channing Circle Park
- 02 Gateway Park
- 03 Lake Herman Regional Park
- 04 Benicia Community Park
- 05 Water's End Park
- 06 Jack London Park
- 07 Solano Park
- 08 Frank Skillman Park
- 09 Southampton Park
- 10 Benicia State Recreation Area (not assessed)
- 11 Matthew Turner Park (12th Street)
- 12 Alvarez Park (9th Street)
- 13 Willow Glen Park
- 14 Arneson Park
- 15 Waterfront Park (1st Street)
- 16 Turnbull Park
- 17 Overlook Park
- 8 Bridgeview Park
- 19 St. Catherine's Wood
- 20 City Park
- 21 Civic Center Park
- 22 St. Paul's Square
- 23 Fitzgerald Field
- 24 Maria/ Ribiero (Little League) Park
- 25 Duncan Graham Park
- 26 Francesca Terrace Park
- 27 Ethelree Saraiva Park





BENICIA PARKS, RECREATION, TRAILS, & OPEN SPACE MASTER PLAN UPDATE



CURRENT PARK CLASSIFICATIONS

- Park classifications are assigned per the 1997 Parks Master Plan.
- Benicia Community Park is the only community park within the city. Most other parks are classified as neighborhood parks.
- Benicia has two regional parks that provide public access to natural areas.
- Additionally, this map includes small waterfront parks that are unnamed and unmapped, but are acknowledged as an important part of Benicia's waterfront area.



Street End Parks

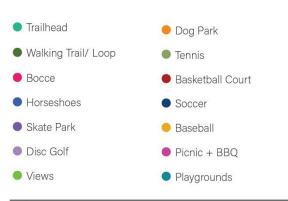


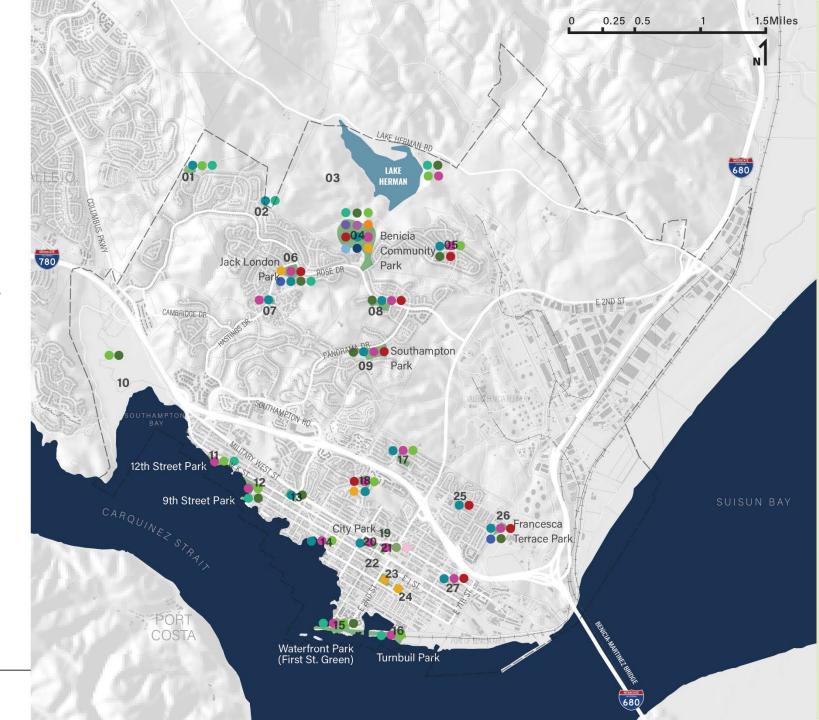




PARK AMENITIES

- Park amenities were noted in the 2018 Parks Assessment and confirmed by the 2021 Parks Assessment.
- Each dot is a representation of the type of amenity that occurs in the park at least once.
 It does not indicate exact location, quantity, or condition.
- Benicia Community Park, as the sole community park in the city, has the most amenities. This includes several amenities that serve the whole city, such as the skate park and disc golf course.
- Tennis is a notable amenity that is only provided at Civic Center Park.
- Playgrounds, picnic and BBQ areas, walking loops, and views have a more even distribution throughout the city.









PARK CONDITIONS

- Park condition are assigned per the 2021 parks assessment.
- Parks were assessed for access and connectivity, and condition. Each park was given a numerical score from 1-5.
- The map is showing the aggregate for the condition and functionality score.
- The Site Assessment Memo provides detailed scoring and specific information for each assessed park.
- Most parks were 'Good' or 'Fair'.
- Only one- Ethelree Saraiva Park- was found to be in poor condition.









REGIONAL TRAILS+CITY BIKE NETWORK

- The Carquinez Strait Scenic Loop Trail is the shared alignment of the San Francisco Bay Trail, Bay Area Ridge Trail, and Great California Delta Trail around the Carquinez Strait.
- The waterfront of Benicia also provides access to the Bay Area Water Trail with several other planned access points.
- The Rollye Wilkerson Trail is a spur of the Ridge Trail and connects several parks on the north side of Benicia.
- Within the city limits, the Benicia Crosstown Trail is a separated multi-use path connecting much of the Southampton neighborhood and ends at the industrial area to the east.
- There are planned trails and bikeways reflected in the 2020 Active Transportation Plan (not hown on this map), which was adopted by Solano Transportation Authority, but has not yet been adopted by the City of Benicia."

Benicia Crosstown Trail

Existing Bike Network

Class I Multi-Use Path

Class II Bicycle Lane

Class III Bicycle Route

Carquinez Strait Loop Trail Corridor

SF Bay Trail (Existing)

SF Bay Trail (Planned)

The Great California Delta Trail (Planned)

Bay Area Ridge Trail

Rollye Wilkerson Trail (Ridge Trail Spur)





Existing SF Bay Water Trail Access Point

Planned SF Bay Water Trail Access Point



SERVICE AREAS

BENICIA RESIDENTS WALKING TO ALL CITY PARKS

- Service areas are defined in this map as walking distance to Benicia parks along roads and sidewalks.
- The downtown area has the most consistent access to parks.
- The Lake Herman Regional Park and the Benicia State Recreation Area have sufficient access by regional trails, which was not reflected in this map.
- Though there is a gap in service areas around the 780 and Southampton Road corridors, there is limited public access available to tennis courts, ballfields, and basketball courts at Benicia Middle School.
- Benicia also serves residents in Vallejo and beyond.

BENICIA PARKS, RECREATION, TRAILS, & OPEN SPACE

MASTER PLAN UPDATE

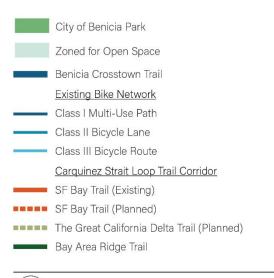






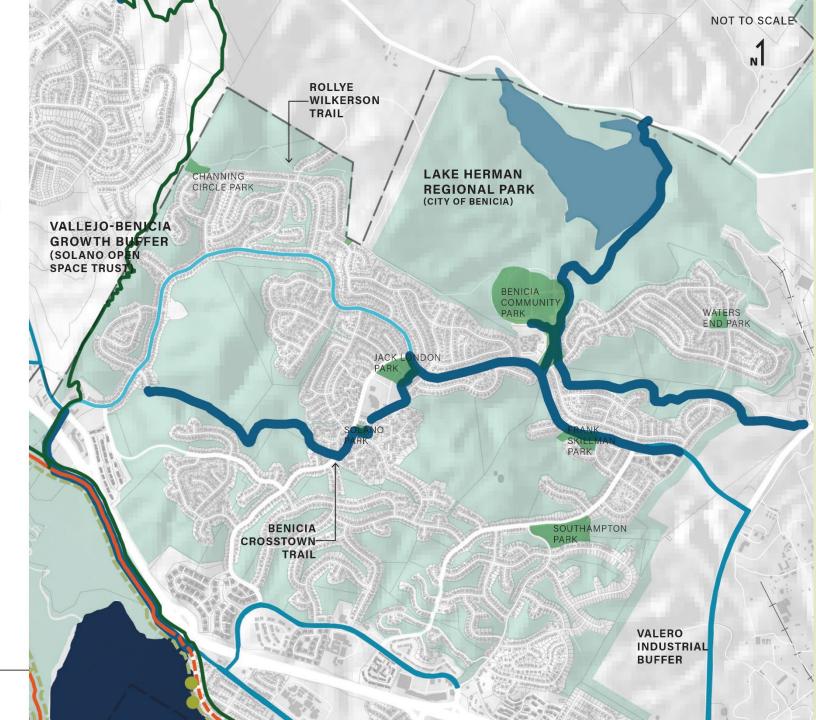
HILLSIDE OPEN SPACE+ ACCESS

- Many fingers of open space separate residential developments in the Southampton neighborhood of Benicia.
- Rollye Wilkerson Trail is an important link between the Ridge and several other Southampton neighborhood parks, including Benicia Community Park and Lake Herman Recreation Area.



BENICIA PARKS, RECREATION, TRAILS, & OPEN SPACE

MASTER PLAN UPDATE





WATERFRONT PARKS

TRAILS AND MID CENTURY SEA LEVEL RISE (24")

- Sea level rise data were acquired from the Adapting Riding Tides program of BCDC. Data were applied using a medium-high risk scenario for 2050.
- Some parts of Benicia could see effects of sea level rise by mid-century, primarily in the port area to the south, Waterfront Park, and some areas downtown.
- Though most areas along the waterfront may not see inundation, erosion is still a threat.
- Parts of the Bay Trail may also need consideration for a potential adaptation strategy.



BENICIA PARKS, RECREATION, TRAILS, & OPEN SPACE





POTENTIAL HAZARDS

- · Current flood plain along with 100 year floodplain extent is shown, data provided by FEMA.
- · Sea level rise is shown with medium-high risk, which is 24" by 2050. Data provided by ART, a program of BCDC.

Sea Level Rise Inundation Low-Lying Area 100-year Floodplain







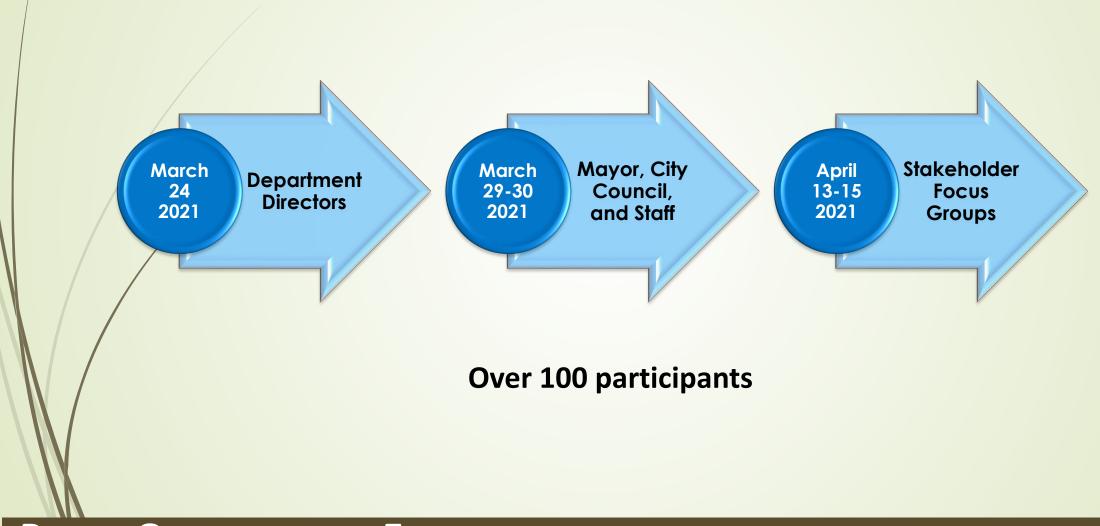
Questions

EXISTING CONDITIONS ANALYSIS



PUBLIC OUTREACH AND ENGAGEMENT





PUBLIC OUTREACH AND ENGAGEMENT

KEY LEADERS, STAFF, & FOCUS GROUPS



Department Directors March 24, 2021

Mayor, Council, and Staff March 29 & 30, 2021

Focus Groups April 13 & 14, 2021

Shoreline Parks/Water Trail/CSSLT/State Parks

Arts/Design Professionals

Active Seniors

ATP/Cross-Town Trail/Open Space Trails/Open Space

Sports Groups

Varied Benicia Leadership

Benicia High School April 28, 2021



Strengths identified by focus groups

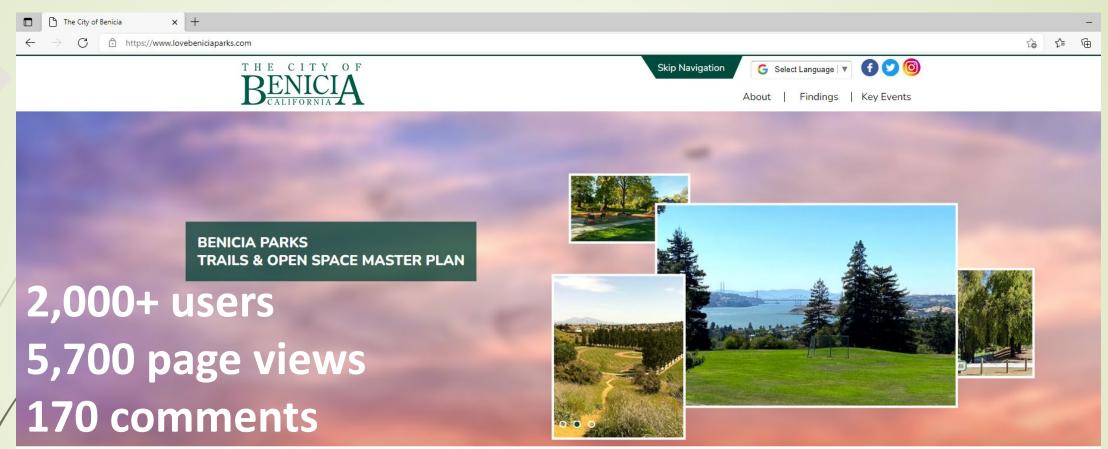
- A lot of parks for number of residents
- Excellent park system and well maintained
- Robust programs
- Residents love the parks
- Extensive Open Space system
- Parks support a range of uses by sports groups
- Access to the waterfront
- Strong community support
- Strong and talented staff team
- Great views from the hills and shoreline



Opportunities and Top Priorities identified by focus groups:

- Trails access, wayfinding, and connectivity
- Increase access for dogs
- Consider lighting, surfacing and other improvements to increase use of sports fields
- Passage of the PLLAD is critical to successful implementation of the Master Plan
- Right size the amount of Parks and Open Space
- Build partnerships with BUSD and other partner agencies
- Increase access to pickleball, tennis and bocce courts
- Increase shade and seating in parks and along trails
- Improve access to great views from hilltops and key vistas
- Increase shoreline access
- Evaluate opportunities to implement innovative all abilities playgrounds
- Look at opportunities to integrate public art and performance space in park projects
- Upgrade and Repurpose existing park facilities to meet current needs
- Consider opportunities to increase park access for the East Side





April 1 – December 1, 2021





ABOUT THE CITY OF BENICIA

A hidden gem of the San Francisco Bay Area, Benicia is located between San Francisco and Sacramento on the Carquinez Strait.

As a waterfront city of 28,000, Benicia is known for its small-town charm, history and high quality of life, offering an abundance of leisure and recreational activities for all who live, work and play in Benicia.

PUBLIC OUTREACH AND ENGAGEMENT

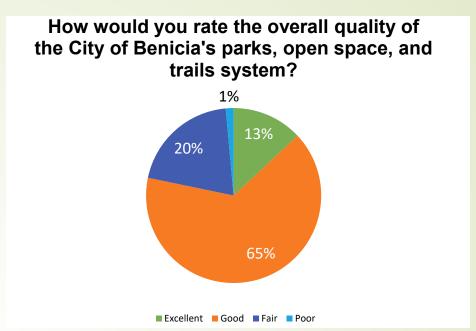
CROWD SOURCING PROJECT WEBSITE

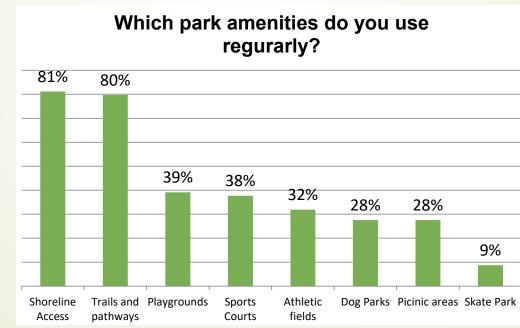


28th
APRIL, 2021
Community Public Meetings - COMPLETED
Webinar-style public meeting held from 6:00-7:00pm
Click Here to View Recording

29th
APRIL, 2021
Community Public Meetings - COMPLETED
Webinar-style public meeting held from 6:00-7:00pm
Click Here to View Recording



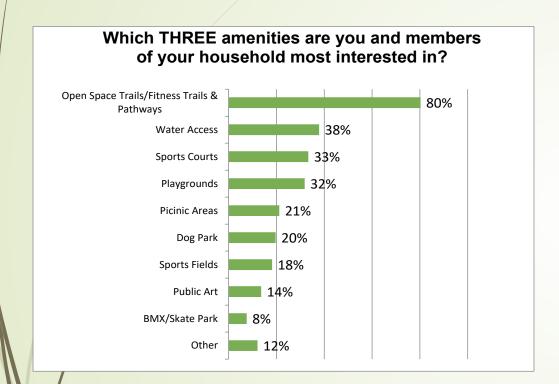


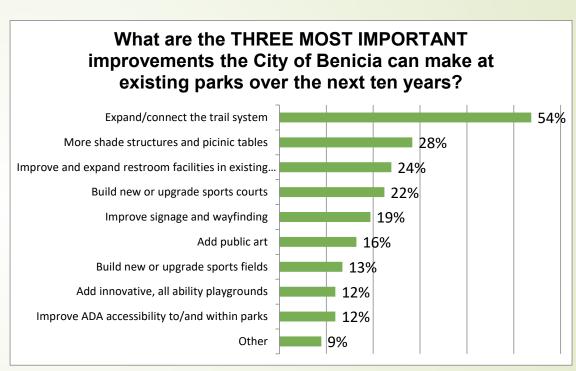


PUBLIC OUTREACH AND ENGAGEMENT

COMMUNITY PUBLIC MEETINGS











Regularly used amenities

81% - Shoreline Access 80% - Trails and Pathways

39% - Playgrounds



Most important improvements

54% - Expand/connect the trail system

28% - More shade structures and picnic tables

24% - Improve and expand restroom facilities



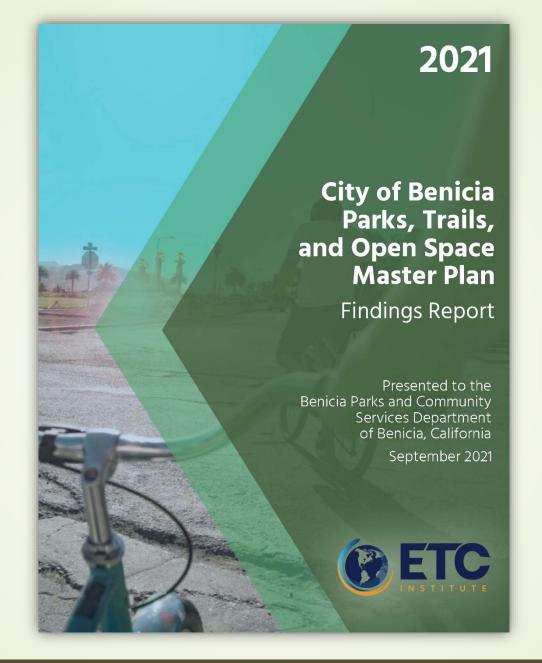
Preferred communication

62% - City Website

45% - Activity Guide

39% - Email







Statistically-Valid Survey

- Purpose and Methodology
- What We Learned
- Findings by Topic
 - Usage and Ratings of Parks and Trails
 - **⊘** Trails
 - Unmet Needs and Priorities for Facilities/Amenities
 - Additional Findings
- Summary



Methodology

- Survey Description
 - Five-page survey; each survey takes approximately 12-15 minutes to complete
- Method of Administration
 - By mail and online to randomly selected sample of households throughout the City of Benicia
- Sample Size Goal: 400
 - 448 surveys completed
 - Margin of error: +/- 4.5% at the 95% level of confidence
 - Demographics of survey respondents accurately reflects the actual population of the City



What We Learned

- Park/Trail Usage Is High
- **High Satisfaction with Parks and Trails**
- **Highest Priorities for Facilities/Amenities:**
 - **Multi-Use Paved Trails**
- Outdoor Amphitheater/Performing Arts Venue

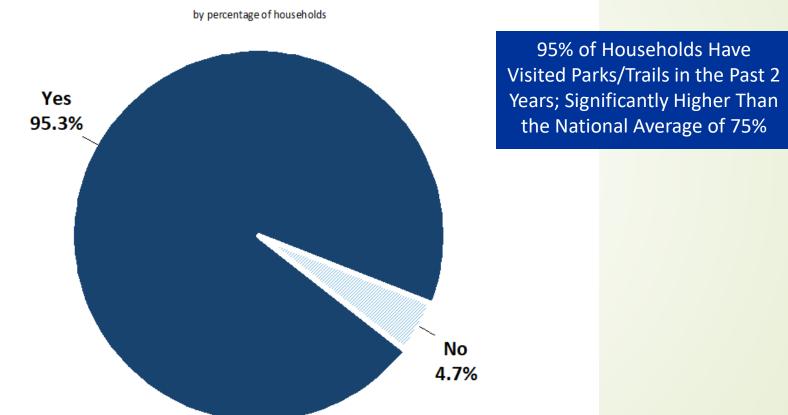
Restrooms

- Shade Structures
- Multi-Use Unpaved Trails O Waterfront Parks
- **Strong Support for Completing Trail Projects**
- Strong Support for Making Improvements to the Parks, Trails and **Open Space System**



Topic #1 - Usage and Ratings of Parks and Trails

Q1. Have you or any member of your household visited any City of Benicia parks or trails during the last 2 years?

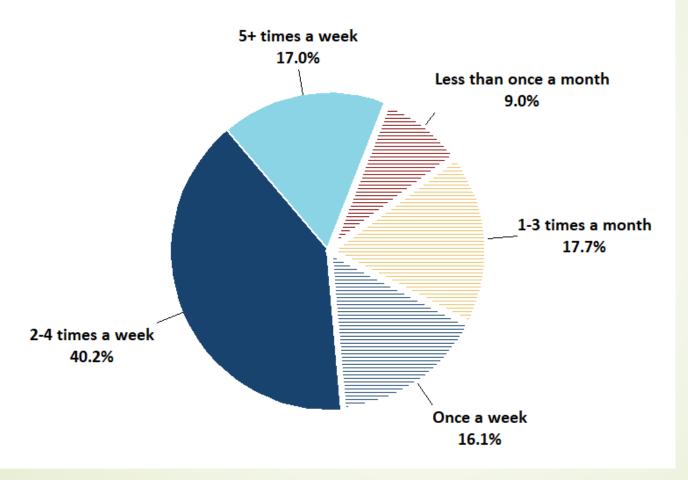


95% of Households Have Visited City of Benicia Parks/Trails in the Past 2 Years



Q1a. How often have you or any member of your household visited City of Benicia parks and trails during the last 2 years?

by percentage of households that answered "Yes" to Q1 (excluding don't know responses)

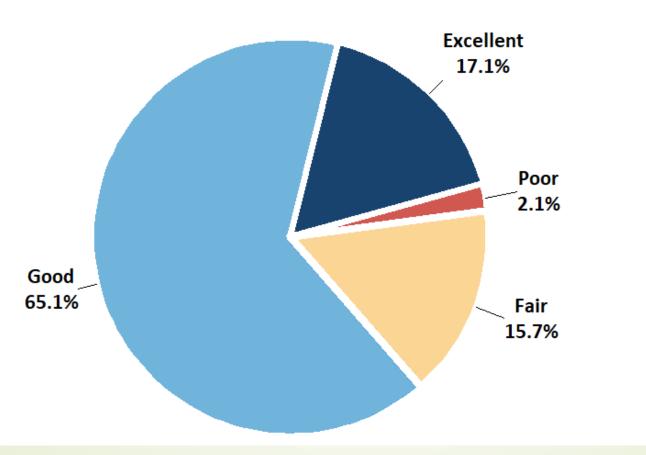


Of Households That Have Visited Parks/Trails, 73% Have Used Them at Once a Week in the Past 2 Years



Q1b. Overall, how would you rate the physical condition of ALL the City of Benicia parks and trails you have visited?

by percentage of households that answered "Yes" to Q1 (excluding don't know responses)

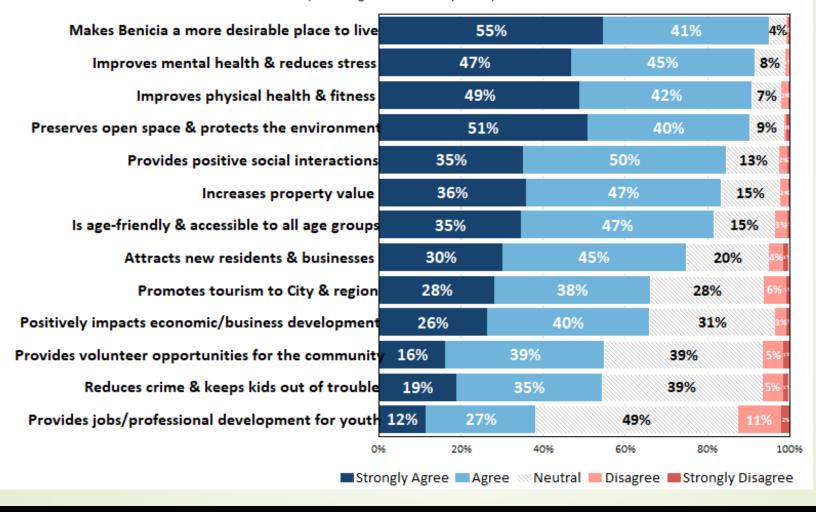


82% of Respondents Rated Parks/Trails as "Excellent" or "Good"; National Average Is 79%



Q2. Please rate your level of agreement with the following statements about some potential benefits of the City of Benicia's parks, trails, and open space system.

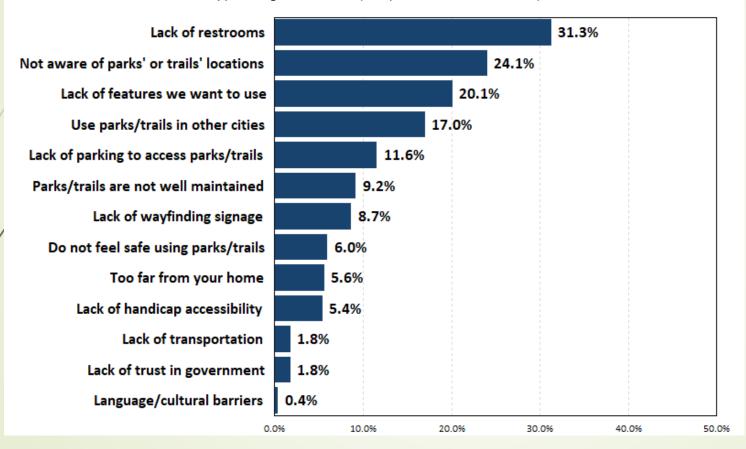
by percentage of households, using a 5-point scale, where 5 means strongly agree and 1 means strongly disagree (excluding don't know responses)





Q3. Please check all the reasons that prevent you or other members of your household from using City of Benicia parks or trails more often, before the COVID-19 Pandemic

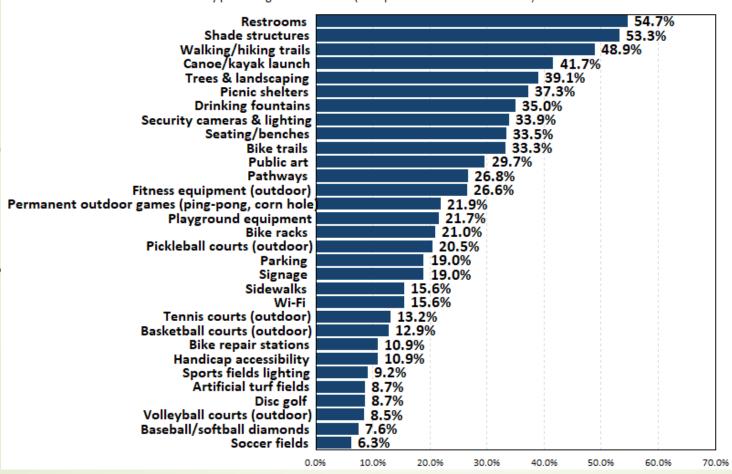
by percentage of households (multiple choices could be selected)





Q4. Please check all the upgrades or additions you would like to see at existing parks in the City of Benicia.

by percentage of households (multiple choices could be selected)



Most Preferred Upgrades to Parks Are: 1) Restrooms, 2) Shade Structures, 3) Walking/Hiking Trails

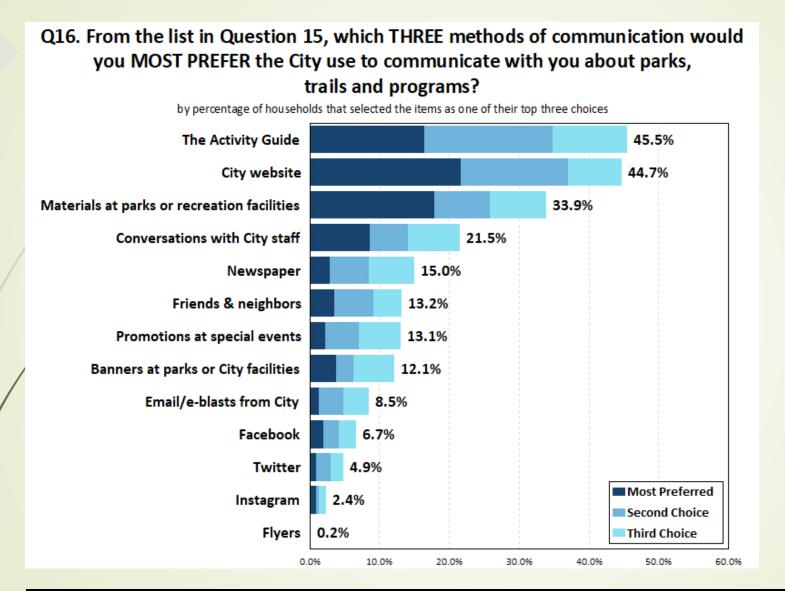


Q15. Please check all of the ways you learn about City of Benicia parks, trails, and programs.

by percentage of households (multiple choices could be selected) Friends & neighbors 67.6% The Activity Guide 54.9% 44.9% City website Email/e-blasts from City 25.4% Facebook 23.0% Materials at parks or recreation facilities 22.3% 19.9% Newspaper Banners at parks or City facilities 19.9% 14.5% Promotions at special events 7.6% Flyers 6.3% Instagram Conversations with City staff 6.0% 0.4% Twitter 0.0% 20.0% 40.0% 60.0% 80.0%

Top Current Sources of Information Are: 1) Word of Mouth, 2) The Activity Guide and 3) City's Website

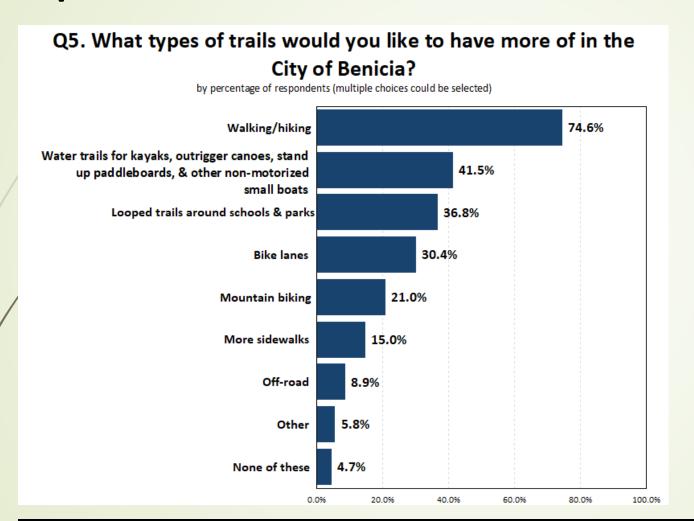




Top Preferred Communication Methods Are: 1) The Activity Guide, 2) City's Website, 3) Materials at Parks/Facilities



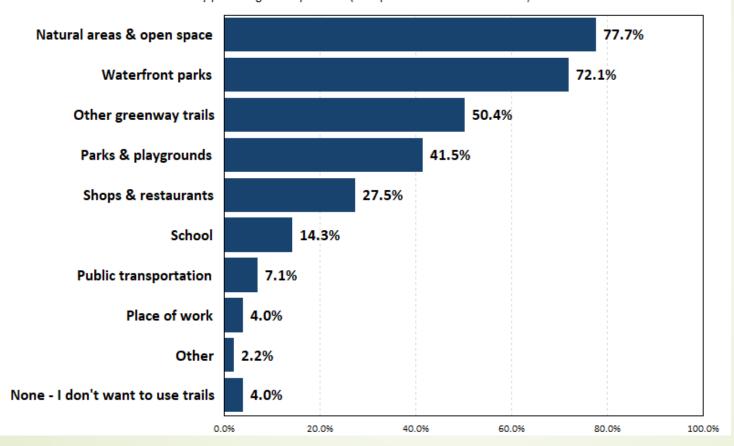
Topic #2 – Trails





Q6. Please check all of the following destinations that you or other members of your household would most like to get to by using trails.

by percentage of respondents (multiple choices could be selected)

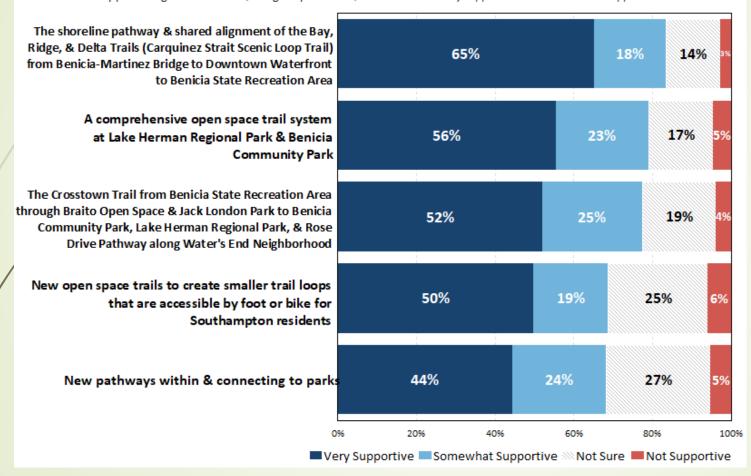


Most Preferred Destinations Using Trails Are: 1) Natural Areas & Open Space, 2) Waterfront Parks



Q7. Please rate your level of support for the City completing each of the following trail projects.

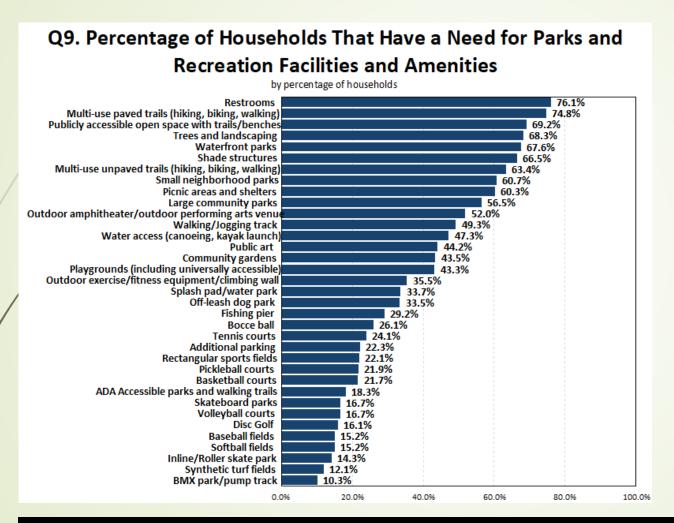
by percentage of households, using a 4-point scale, where 4 means very supportive and 1 means not supportive



Strong Support for Completing the Trail Projects



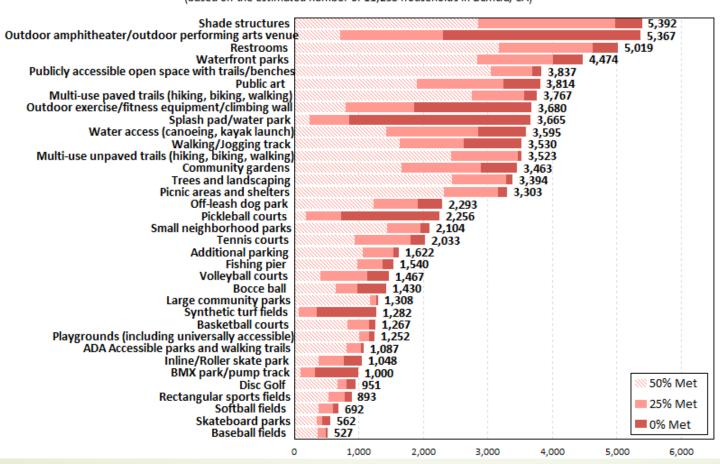
Topic #3 – Unmet Needs & Priorities for Facilities/Amenities





Q9. Percentage of Households Whose Needs for Facilities and Amenities Are Being Met Less Than 50%

by percent of households with a need for parks and recreation facilities and amenities (based on the estimated number of 11,293 households in Benicia, CA)



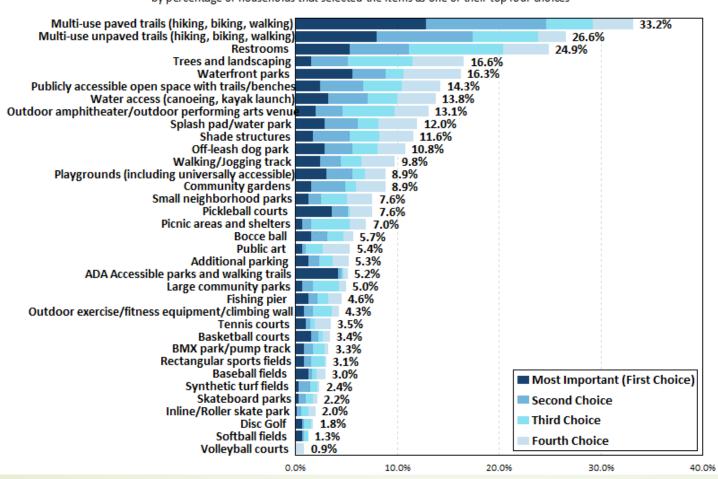
Facilities/Amenities with Highest Level of Unmet Needs:

- Shade Structures
- Outdoor Amphitheater/ Performing Arts Venue
- 3) Restrooms
- 4) Waterfront Parks



Q10. Parks and Recreation Facilities and Amenities That Are Most Important to Households

by percentage of households that selected the items as one of their top four choices



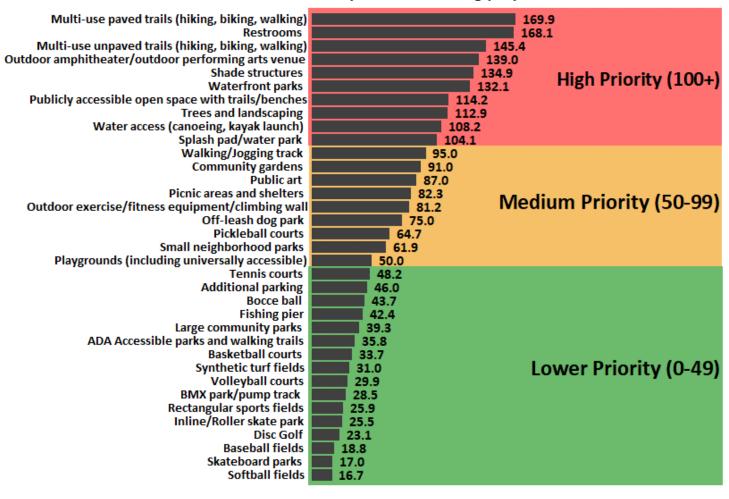
Facilities/Amenities Households Rated as the Most Important:

- 1) Multi-Use Paved Trails
- 2) Multi-Use Unpaved Trails
- 3) Restrooms



Top Priorities for Investment for Recreation Facilities & Amenities

Based on the Priority Investment Rating (PIR)

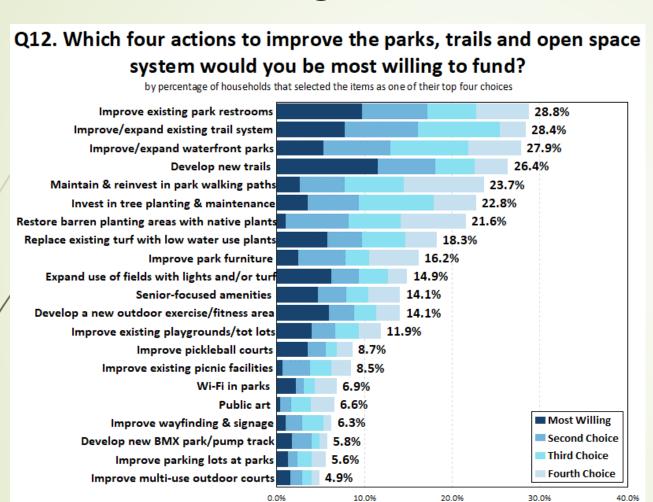


Top Priorities for Investment for Facilities/Amenities:

- 1) Multi-Use Paved Trails
- 2) Restrooms
- 3) Multi-Use Unpaved Trails
- 4) Outdoor Amphitheater/ Performing Arts Venue
- 5) Shade Structures
- 6) Waterfront Parks



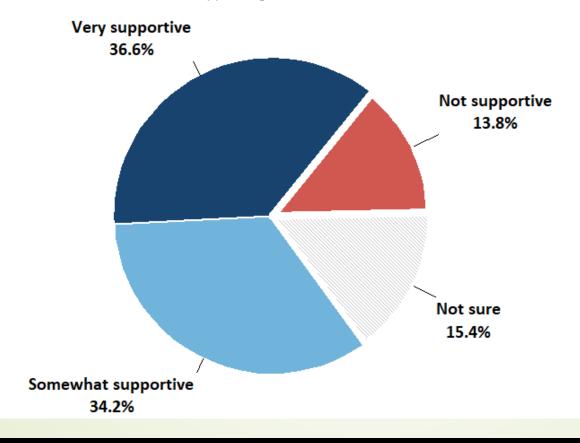
Additional Findings





Q13. How supportive are you of a new Parks, Landscape & Lighting District parcel assessment to fund capital maintenance and the types of parks and trail improvements that you indicated in Question 12 are most important to you and your household?

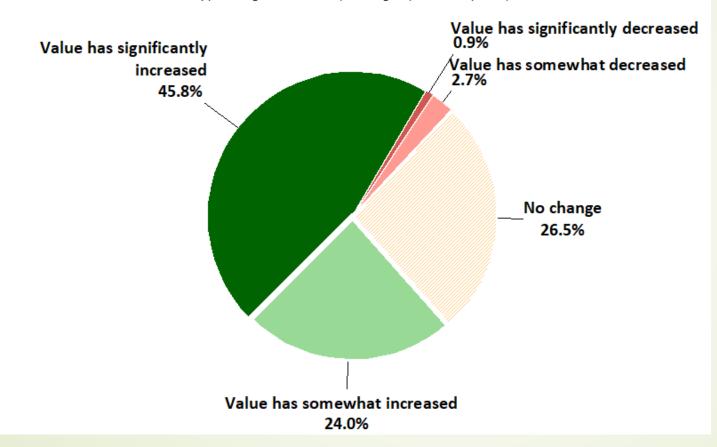
by percentage of households





Q17. Given the recent COVID-19/Coronavirus Pandemic, how has your household's perception of the value of Benicia's parks, trails, and open space system changed?

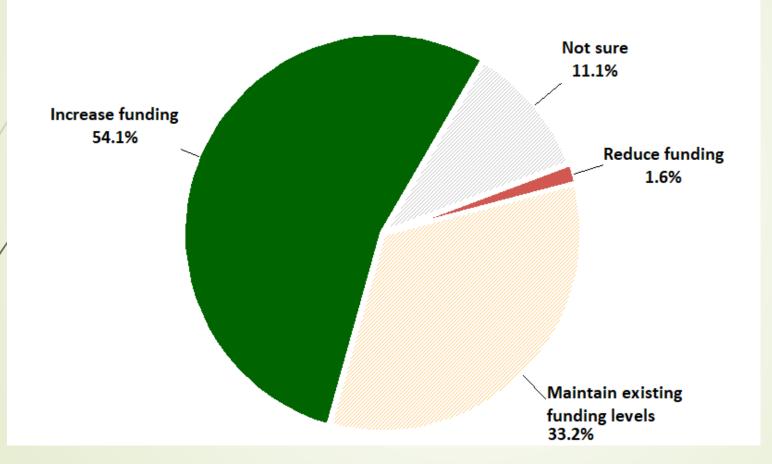
by percentage of households (excluding not provided responses)





Q18. Based on your perception of value, how would you want the City to fund future parks, trails and open space needs?

by percentage of households (excluding not provided responses)





Summary

- Park/Trail Usage Is High
- **High Satisfaction with Parks and Trails**
- **Highest Priorities for Facilities/Amenities:**
 - **Multi-Use Paved Trails**
- Outdoor Amphitheater/Performing Arts Venue

Restrooms

- Shade Structures
- Multi-Use Unpaved Trails O Waterfront Parks
- **Strong Support for Completing Trail Projects**
- Strong Support for Making Improvements to the Parks, Trails and **Open Space System**



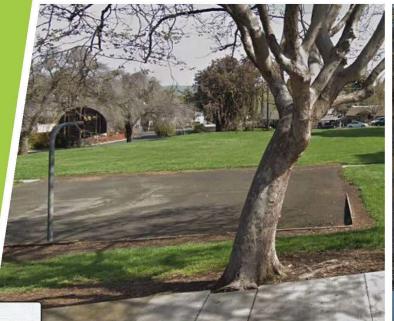
Questions

PUBLIC OUTREACH AND ENGAGEMENT



RECENT PROJECT SAMPLES







Completed Project

Duncan Graham Basketball Court







Completed Project

Ethelree Saraiva Play Structure









Upcoming Project

Benicia Community Park - Prop 68 funding Picnic table & BBQ renovations



RECENT PROJECT SAMPLES







Upcoming Project

Benicia Community Park - Prop 68 funding Phenix Dog Park Turf Renovations



RECENT PROJECT SAMPLES



Key Trail Opportunities

- Carquinez Strait Scenic Loop Trail
 - Shared Bay, Ridge, and Delta Trail shoreline alignment
- Bay Area Ridge Trail
 - Shoreline and Benicia-Vallejo Open Space Buffer alignment
- Crosstown Trail
 - Benicia State Recreation Area to Lake Herman and Waters End
- Lake Herman Regional Park Trails
 - Trail system potential
- Open Space Trail Opportunities
 - A range of Open Space trail opportunities throughout the city

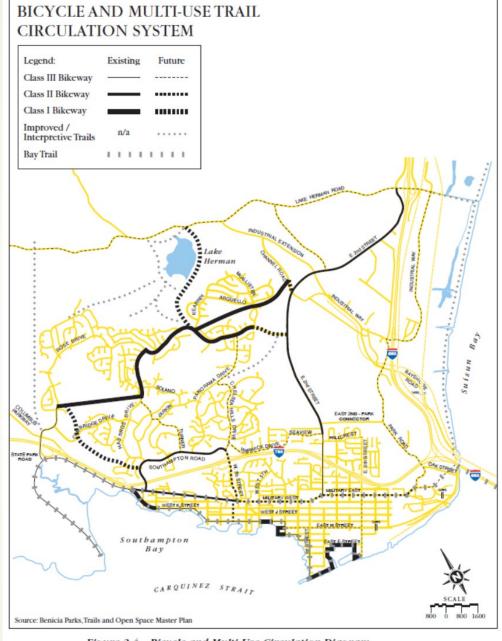


Figure 2-4. Bicycle and Multi-Use Circulation Diagram



The Carquinez Strait

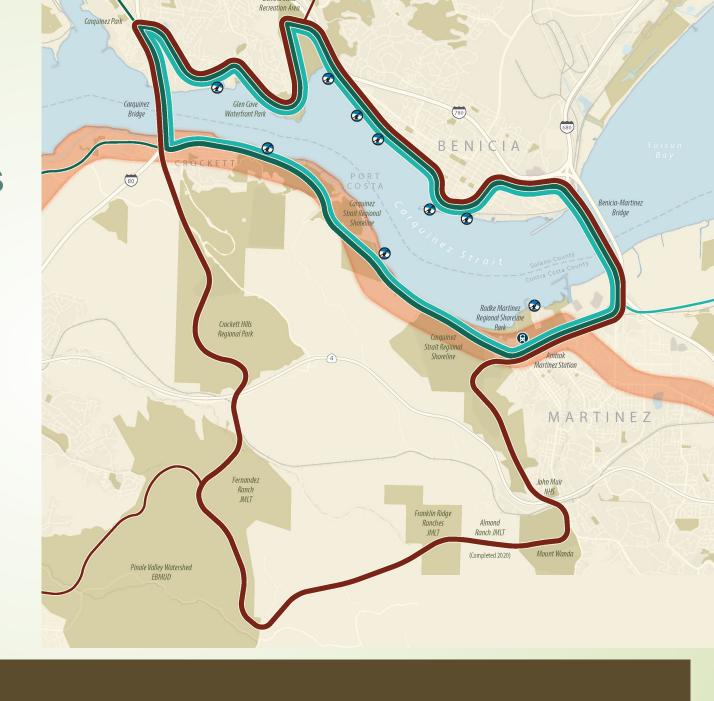
Scenic Loop Trail connects

nearly a dozen regional

open spaces and parks

totaling over 10,000

acres of public land!





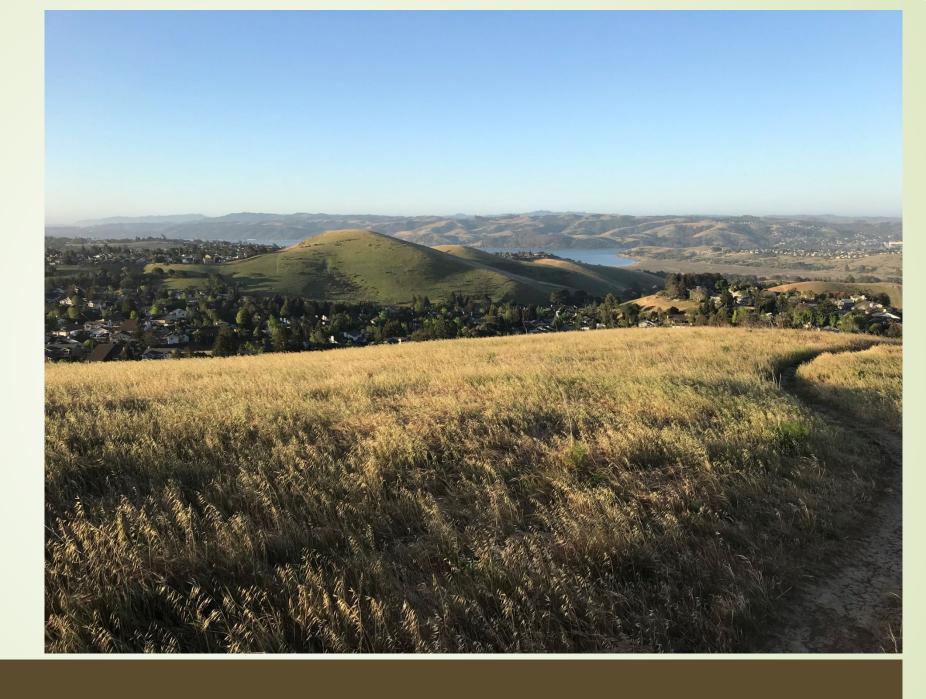
Bay Area
Ridge Trail
in Vallejo
Benicia
Open Space
Buffer



CAPITOL PROJECTS

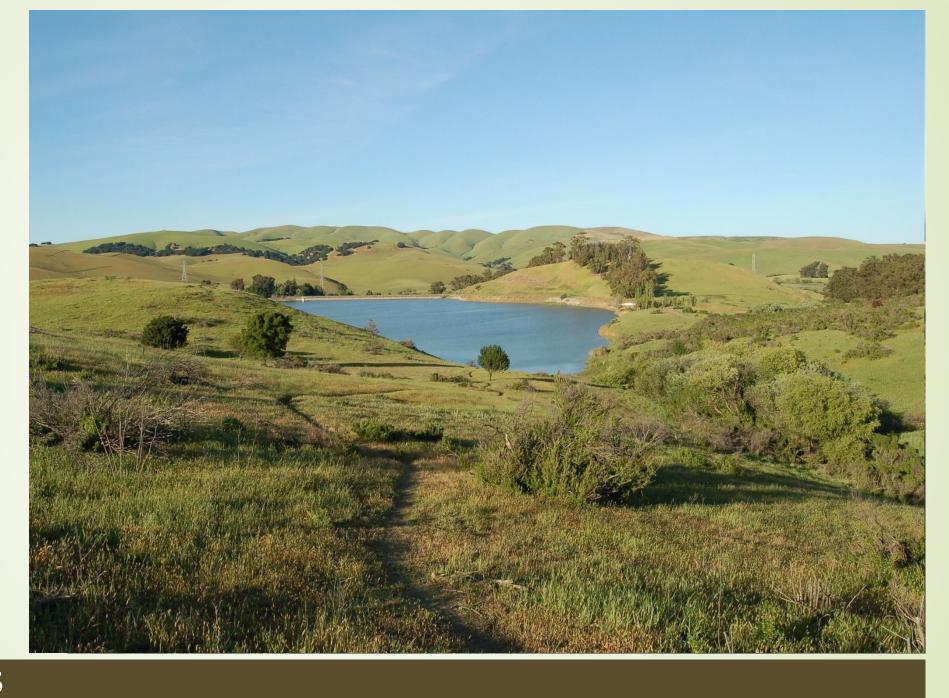
BENICIA CALIFORNIA

Bay Area
Ridge Trail
and Braito
Open Space
from Doris
Klein Bench



CAPITOL PROJECTS

Lake Herman Park





Crosstown Trail



CAPITOL PROJECTS

BENICIA CALIFORNIA

New Open Space Trail Opportunities





CAPITOL PROJECTS



Approach to Capitol Projects

- Focus on maintaining existing infrastructure
- Ensure adequate funding
- Right size if and where necessary
- Develop a clear Capital Improvement Program
- Ensure long-term system sustainability
- Create efficiencies



Strategy Matrix

| Benicia Parks, Trails, and Open Space Master Plan - Strategy Matrix | | | | | | | | |
|---|-------------------|-----------------------------------|-----------|---------------------------------------|---------------------|---------------|-----------------|---------------------|
| City | -wide Values | | Master I | Plan Big Moves | | | | |
| A | | | | TBD | | | | |
| E | TBD | | b | TBD | | | | |
| C | TBD | | С | TBD | | | | |
| 0 | TBD | | d | TBD | | | | |
| E | TBD | | е | TBD | | | | |
| | | Strategic Issues Strategic Issues | | | | | | |
| 1 | . TBD | | 5 | TBD | | | | |
| 2 | | | 6 | TBD | | | | |
| 3 | | | 7 | TBD | | | | |
| 4 | TBD | | 8 | TBD | | | | |
| | | | | | | | | |
| | | C | | rm: 0 - 3 years | Charles also become | Land Division | Chahara Hardaha | Doufoussus Martin |
| TDD | | Strategies / Tactics | Big Moves | City-wide Values | Strategic Issues | Lead Division | Status Update | Performance Metrics |
| TBD | to add here | | | | | | | |
| Stall | to add fiere | | | | | | | |
| Mid-Term: 4 - 5 years | | | | | | | | |
| Strategies / Tactics | | | | City-wide Values | Strategic Issues | Lead Division | Status Update | Performance Metrics |
| TBD | | | Big Moves | , , , , , , , , , , , , , , , , , , , | - J | | | |
| Staff to add here | | | | | | | | |
| | | | | | | | | |
| Long-Term: Beyond 5 years | | | | | | | | |
| | | Strategies / Tactics | Big Moves | City-wide Values | Strategic Issues | Lead Division | Status Update | Performance Metrics |
| TBD | | | | | | | | |
| Staff | to add here | | | | | | | |
| | | | | | | | | |
| On-Going On-Going | | | | | | | | |
| | | Strategies/ Tactics | Big Moves | City-wide Values | Strategic Issues | Lead Division | Status Update | Performance Metrics |
| TBD | | | | | | | | |
| Staff | Staff to add here | | | | | | | |
| | | | | | | | | |

CAPITOL PROJECTS



Public Outreach Meetings Present findings March 2022



Update Goals,
Objectives & Policies
from 1997 PTOS MP

March 2022

Draft & Final Master Plan

July – October 2022

Funding Strategies

June - July 2022



Priority Rankings & Capital Improvement Plan

March – June 2022

NEXT STEPS



